## Table of Contents

Commander in Chief, Gov. Gary R. Herbert ..................... 3  
The Adjutant General, Maj. Gen. Jeff Burton ................... 3  
Senior Leaders ................................................................ 3  
The Adjutant General’s Introduction ............................ 4  
Utah National Guard Soldiers and Airmen  
Serving the USA Around the World ............................ 5  
Unit Locations ................................................................. 6  
Readiness Center, Armory and Air Base Location ............ 7  
Federal Economic Impact, Three-Year Comparison ....... 8  
State Economic Impact, Three-Year Comparison .......... 9  
Economic-Impact Statement, Federal ......................... 10  
Economic-Impact Statement, State .............................. 11  
Personnel Distribution .................................................... 12  
2014 Highlights ............................................................. 14  
Community Support ....................................................... 18  
Honorary Colonels ......................................................... 19  
Museum and Historical Services ................................... 20  
Veterans Day Concert .................................................... 21  
Utah Joint Forces Headquarters .................................... 22  
Joint Forces Headquarters Organizational Chart .......... 23  
Utah Army National Guard ........................................... 24  
Utah Army National Guard Organizational Chart ......... 25  
19th Special Forces Group (Airborne) ......................... 26  
65th Field Artillery Brigade ........................................... 27  
97th Aviation Troop Command .................................... 28  
97th Troop Command ................................................... 29  
204th Maneuver Enhancement Brigade ....................... 30  
300th Military Intelligence Brigade ............................. 31  
640th Regional Training Institute ................................ 32  
Utah Training Center—Camp Williams ....................... 33  
Medical Command ....................................................... 34  
Recruiting and Retention Battalion ............................. 35  
Homeland Response Force .......................................... 36  
Utah Air National Guard .............................................. 37  
Utah Air National Guard Organizational Chart ............ 38  
151st Air Refueling Wing ............................................ 39  
101st Information Operations Flight ............................ 40  
109th Air Control Squadron ....................................... 41  
130th Engineering Installation Squadron .................... 42  
169th Intelligence Squadron ....................................... 43
MISSION - The Utah National Guard has a unique dual mission that encompasses support to our nation and to the State of Utah as follows:

FEDERAL MISSION - Maintain properly trained and equipped units available for prompt mobilization for war, national emergency or as otherwise needed.

STATE MISSION - Provide trained and disciplined forces for domestic emergencies or as otherwise required by state law.

VISION - The Guard is America’s Army. We are community based but with capabilities that stretch worldwide. The 378-year tradition that we enjoy as Guard members is, in every sense, as relevant today as during colonial times.

GOALS AND OBJECTIVES - It is the goal of the Utah National Guard to have the finest National Guard units in the nation. Each Utah Guard member strives to be the best officer, noncommissioned officer, Soldier or Airman possible. We will continue to build on the tradition that when units of the Utah National Guard arrive, the “First Team” is taking the field.
Soldiers, Airmen and Families of the Utah National Guard when I reflect upon the service and the sacrifice of our uniformed and family members, I am humbled and grateful for my long-time association with each one of you. As I consider your importance to our state and our Nation I am reminded that we in the military are truly problem solvers. We are presented with some very difficult challenges in peacetime, or at times of war, and our citizens entrust us to solve those problems with professionalism and sometimes with grace in the face of tremendous opposition.

Our current challenges differ from those we faced in 2001, but they are no less daunting, and no less important to our citizens. Like many of you, I have spent the bulk of my adult life wearing a uniform and have been sent to some fairly difficult places around the world. I am always saddened when I serve in a country marked by deprivation, cruelty and want. Invariably, the people suffer because that nation’s leaders are incompetent or have less-than-pure intent.

What separates these countries from the safety, security and standard of living that we enjoy in the United States of America is YOU! You are the thin line that stands between safety and chaos. With this great responsibility, comes a high expectation of honorable and ethical behavior. Our moral compass of right and wrong must be firm. And we must lead from “the high ground.”

As budgets tighten and missions change, we must always be able to answer the public’s concerns and defend our State, our Nation and our way of life, which is increasingly under attack in a vulnerable and violent world. As we address problems and determine what our ethical response should be, I am reminded of the words of the great stoic philosopher and Roman Emperor Marcus Aurelius when he said, “If it’s not right don’t do it; if it’s not true don’t say it.” He also instructed his subordinates to “Never fear the future—you will meet it with the same weapons of reason which today arm you against the present.” In short, we should behave ethically, and face the future with calm resolve and with competence. I have absolutely no doubt that the Soldiers and Airmen of the Utah National Guard will do just that!

As our State and Nation adjust to the new challenges that face us, may we be ever mindful of the fact that we are an important part of the solution. The framers of our constitution understood this perfectly when they said, “For a people who are free, and who mean to remain so, a well-organized and armed militia is the best security.” We are that well-trained and well-armed militia. We love this Nation and our way of life, and we will continue to defend it with all of our energy and with all our strength.

It’s truly my honor to serve alongside each one of you!
Utah Army National Guard

1. **American Fork**
   - Forward Support Co., 1457th Engineer Bn
   - HHC, 1457th Engineer Battalion

2. **Beaver**
   - C Battery, 2-222nd Field Artillery Battalion

3. **Blanding**
   - Detachment 1, 118th Sapper Company

4. **Bluffdale**
   - 115th Engineer Facilities Detachment
   - HHC, 204th Maneuver Enhancement
   - 217th Signal Company
   - HHB, 65th Fires Brigade
   - HHB, 1-145th Field Artillery Battalion
   - HHC, 19th Special Forces Group (Abn)
   - REC, 1-19th Special Forces Bn (Airborne)
   - B Co, 1-19th Special Forces Bn (Airborne)
   - C Co, GSB, 1-19th Special Forces Grp (Abn)
   - D Co, GSB, 1-19th Special Forces Grp (Abn)
   - GSC, 19th Special Forces Group (Airborne)
   - Utah Training Center - Camp Williams
   - 640th Regiment-Regional Training Institute
   - Medical Command
   - 144th Area Support Medical Company

5. **Brigham City**
   - Det. 1, A Battery, 1-145th Field Artillery Bn

6. **Cedar City**
   - HHB, 2-222nd Field Artillery Battalion

7. **Draper**
   - Joint Forces Headquarters - Utah Recruiting and Retention Command
   - 97th Troop Command
   - 128th Mobile Public Affairs Detachment
   - 115th Maintenance Company
   - 1993rd Contingency Contracting Team
   - HHC, 300th Military Intelligence Brigade
   - A Co, 141st Military Intelligence Battalion
   - A Co, 142nd Military Intelligence Battalion
   - C Co, 142nd Military Intelligence Battalion
   - 653rd Trial Defense Team

8. **Fillmore**
   - Det 1, C Btry, 2-222nd Field Artillery Bn

9. **Fort Douglas**
   - Fort Douglas Military Museum

10. **Lehi**
    - HHC, 1-19th Special Forces Bn (Airborne)
    - BSC, 1-19th Special Forces Bn (Airborne)

11. **Logan**
    - A Battery, 1-145th Field Artillery Battalion
    - D Co, 142nd Military Intelligence Battalion

12. **Manti**
    - B Battery, 1-145th Field Artillery Battalion

13. **Mount Pleasant**
    - Det 1, 116th Engineer Co (Horizontal)

14. **Ogden**
    - B Co, 142nd Military Intelligence Battalion
    - HHD, GSB, 1-19th Special Forces Grp (Abn)
    - A Co, GSB, 1-19th Special Forces Grp (Abn)
    - B Co, GSB, 1-19th Special Forces Grp (Abn)

15. **Orem**
    - HHC, 141st Military Intelligence Battalion
    - C Co, 141st Military Intelligence Battalion
    - B Co, 141st Military Intelligence Battalion

16. **Price**
    - 624th Engineer Company (Vertical)
    - Det 1, 624th Engineer Company (Vertical)

17. **Richfield**
    - A Btry, 2-222nd Field Artillery Battalion

18. **Salt Lake City**
    - Detachment 50, Operations Support Airlift

19. **Salt Lake Readiness Center**
    - 85th Civil Support Team (WMD)
    - 118th Sapper Company
    - HHC, 142nd Military Intelligence Bn

20. **Spanish Fork**
    - 116th Engineer Company (Horizontal)
    - A Co, 489th Distribution Company
    - C Btry, 1-145th Field Artillery Battalion

21. **Springville**
    - HHD, 489th Brigade Support Battalion

22. **St. George**
    - D Co, 141st Military Intelligence Bn
    - B Btry, 2-222nd Field Artillery Battalion
    - 213th Forward Support Company

23. **Tooele**
    - 214th Forward Support Company

24. **Vernal**
    - Det 2, 624th Engineer Co (Vertical)

25. **West Jordan**
    - 23rd Army Band
    - 97th Aviation Troop Command
    - HHC, 1-211th Aviation Battalion
    - A Co, 1-211th Aviation Battalion
    - B Co, 1-211th Aviation Battalion
    - C Co, 1-211th Aviation Battalion
    - D Co, 1-211th Aviation Battalion
    - E Co, 1-211th Aviation Battalion
    - HHC, 2-211th Aviation Battalion
    - A Co, 2-211th Aviation Battalion
    - D Co, 2-211th Aviation Battalion
    - E Co, 2-211th Aviation Battalion
    - Det 5, HHC, 1-171st Aviation Battalion
    - Det 2, C Co, 1-171st Aviation Battalion
    - Det 5, D Co, 1-171st Aviation Battalion
    - Det 5, E Co, 1-171st Aviation Battalion
    - Det B, B Co, 1-112th Aviation Battalion
    - Det 2, C Co, 5-159th Aviation Battalion
    - Det 4, D Co, 5-159th Aviation Battalion
    - Det 4, E Co, 5-159th Aviation Battalion

Utah Air National Guard

15. **Salt Lake City**
    - Headquarters, Utah Air National Guard
    - 101st Information Operations Flight
    - 109th Air Control Squadron
    - 130th Engineer Installation Squadron
    - 169th Intelligence Squadron
    - Headquarters, 151st Air Refueling Wing
    - 151st Operations Group
    - 151st Operations Support Flight
    - 191st Air Refueling Squadron
    - 151st Maintenance Group
    - 151st Maintenance Squadron
    - 151st Aircraft Maintenance Squadron
    - 151st Maintenance Operations Flight
    - 151st Mission Support Group
    - 151st Logistics Readiness Squadron
    - 151st Civil Engineering Squadron
    - 151st Security Force Squadron
    - 151st Communications Squadron
    - 151st Force Support Squadron
    - 151st Medical Group
    - 151st Medical Squadron

23. **Tooele**
    - 214th Forward Support Company

24. **Vernal**
    - Det 2, 624th Engineer Co (Vertical)

25. **West Jordan**
    - 23rd Army Band
Economic Impact, Three-Year Comparison

State Construction
State Operations and Maintenance
State Payroll

2012
2013
2014

$8,000,000
$7,500,000
$7,000,000
$6,500,000
$6,000,000
$5,500,000
$5,000,000
$4,500,000
$4,000,000
$3,500,000
$3,000,000
$2,500,000
$2,000,000
$1,500,000
$0
<table>
<thead>
<tr>
<th>Armory and Readiness Center Location</th>
<th>Federal Construction and Remodel</th>
<th>Traditional Pay and Allowance <em>(AT, IDT, ADOS)</em></th>
<th>Active Guard Reserve (AGR)</th>
<th>Federal Payroll</th>
<th>Federal Operations and Maintenance</th>
<th>Total Federal Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Fork</td>
<td>—</td>
<td>$2,650,262</td>
<td>$1,177,472</td>
<td>$350,994</td>
<td>—</td>
<td>$4,178,728</td>
</tr>
<tr>
<td>Beaver</td>
<td>—</td>
<td>$614,085</td>
<td>$147,184</td>
<td>$150,426</td>
<td>—</td>
<td>$911,695</td>
</tr>
<tr>
<td>Bluffdale</td>
<td>—</td>
<td>$533,284</td>
<td>$147,184</td>
<td>—</td>
<td>—</td>
<td>$680,468</td>
</tr>
<tr>
<td>Brigham City</td>
<td>—</td>
<td>$22,527,227</td>
<td>$11,333,168</td>
<td>—</td>
<td>$7,684,518</td>
<td>$41,544,913</td>
</tr>
<tr>
<td>Cedar City</td>
<td>—</td>
<td>$549,445</td>
<td>$147,184</td>
<td>—</td>
<td>—</td>
<td>$696,629</td>
</tr>
<tr>
<td>Draper</td>
<td>—</td>
<td>$13,655,314</td>
<td>$15,454,320</td>
<td>$11,382,234</td>
<td>$4,615,078</td>
<td>$45,106,946</td>
</tr>
<tr>
<td>Dugway</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>50684</td>
<td>$93,000</td>
<td>$143,684</td>
</tr>
<tr>
<td>Fillmore</td>
<td>—</td>
<td>$549,445</td>
<td>$147,184</td>
<td>—</td>
<td>—</td>
<td>$696,629</td>
</tr>
<tr>
<td>Fort Douglas</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Lehi</td>
<td>—</td>
<td>$2,779,543</td>
<td>$1,251,064</td>
<td>—</td>
<td>—</td>
<td>$4,030,607</td>
</tr>
<tr>
<td>Logan</td>
<td>—</td>
<td>$2,084,657</td>
<td>$441,552</td>
<td>$101,286</td>
<td>—</td>
<td>$2,627,495</td>
</tr>
<tr>
<td>Manti</td>
<td>—</td>
<td>$1,115,049</td>
<td>$220,776</td>
<td>$302,557</td>
<td>—</td>
<td>$1,638,382</td>
</tr>
<tr>
<td>Mt. Pleasant</td>
<td>—</td>
<td>$824,167</td>
<td>$147,184</td>
<td>—</td>
<td>—</td>
<td>$971,351</td>
</tr>
<tr>
<td>Ogden</td>
<td>—</td>
<td>$5,349,004</td>
<td>$1,103,880</td>
<td>$601,704</td>
<td>—</td>
<td>$7,054,588</td>
</tr>
<tr>
<td>Orem</td>
<td>—</td>
<td>$3,975,393</td>
<td>$1,251,064</td>
<td>—</td>
<td>—</td>
<td>$5,226,457</td>
</tr>
<tr>
<td>Price</td>
<td>—</td>
<td>$1,696,814</td>
<td>$220,776</td>
<td>—</td>
<td>—</td>
<td>$1,917,590</td>
</tr>
<tr>
<td>Richfield</td>
<td>—</td>
<td>$1,115,049</td>
<td>$220,776</td>
<td>$150,426</td>
<td>—</td>
<td>$1,486,251</td>
</tr>
<tr>
<td>Salt Lake City</td>
<td>—</td>
<td>$2,262,419</td>
<td>$2,281,352</td>
<td>$100,284</td>
<td>$17,122</td>
<td>$4,661,177</td>
</tr>
<tr>
<td>SLC Air Base</td>
<td>—</td>
<td>—</td>
<td>$12,510,640</td>
<td>$14,942,316</td>
<td>$28,543,250</td>
<td>$55,996,206</td>
</tr>
<tr>
<td>Spanish Fork</td>
<td>—</td>
<td>$4,250,115</td>
<td>$662,328</td>
<td>$852,414</td>
<td>—</td>
<td>$5,764,857</td>
</tr>
<tr>
<td>Springville</td>
<td>—</td>
<td>$1,212,010</td>
<td>$662,328</td>
<td>—</td>
<td>—</td>
<td>$1,874,338</td>
</tr>
<tr>
<td>St. George</td>
<td>—</td>
<td>$4,104,674</td>
<td>$662,328</td>
<td>$551,562</td>
<td>$70,966</td>
<td>$5,389,530</td>
</tr>
<tr>
<td>Tooele</td>
<td>—</td>
<td>$2,181,618</td>
<td>$294,368</td>
<td>$300,852</td>
<td>—</td>
<td>$2,776,838</td>
</tr>
<tr>
<td>Vernal</td>
<td>—</td>
<td>$824,167</td>
<td>$147,184</td>
<td>$150,426</td>
<td>—</td>
<td>$1,121,777</td>
</tr>
<tr>
<td>West Jordan</td>
<td>—</td>
<td>$12,669,545</td>
<td>$4,341,928</td>
<td>$8,022,720</td>
<td>$196,408</td>
<td>$25,230,601</td>
</tr>
<tr>
<td>TOTAL</td>
<td>—</td>
<td>$88,977,700</td>
<td>$55,856,328</td>
<td>$38,010,885</td>
<td>$41,220,342</td>
<td>$224,065,255</td>
</tr>
</tbody>
</table>

*Annual Training (AT), Inactive Duty Training (IDT), Active Duty Other Support (ADOS)*
<table>
<thead>
<tr>
<th>Armory and Readiness Center Location</th>
<th>State Construction and Remodel ($)</th>
<th>State Payroll ($)</th>
<th>State Operations and Maintenance ($)</th>
<th>Total State Expenditures ($)</th>
<th>Total State and Federal Expenditures ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Fork</td>
<td>—</td>
<td>—</td>
<td>$33,605</td>
<td>$33,605</td>
<td>$4,212,333</td>
</tr>
<tr>
<td>Beaver</td>
<td>—</td>
<td>—</td>
<td>$34,497</td>
<td>$34,497</td>
<td>$946,192</td>
</tr>
<tr>
<td>Blanding</td>
<td>$205,143</td>
<td>—</td>
<td>$40,980</td>
<td>$246,123</td>
<td>$926,591</td>
</tr>
<tr>
<td>Bluffdale</td>
<td>$2,174,588</td>
<td>24,700</td>
<td>$392,696</td>
<td>$2,591,984</td>
<td>$44,136,897</td>
</tr>
<tr>
<td>Brigham City</td>
<td>—</td>
<td>—</td>
<td>$33,965</td>
<td>$33,965</td>
<td>$730,594</td>
</tr>
<tr>
<td>Cedar City</td>
<td>—</td>
<td>—</td>
<td>$46,663</td>
<td>$46,663</td>
<td>$2,384,179</td>
</tr>
<tr>
<td>Draper</td>
<td>$504,628</td>
<td>1,521,569</td>
<td>$1,292,317</td>
<td>$3,318,514</td>
<td>$48,425,460</td>
</tr>
<tr>
<td>Dugway</td>
<td>—</td>
<td>—</td>
<td></td>
<td></td>
<td>$143,684</td>
</tr>
<tr>
<td>Fillmore</td>
<td>—</td>
<td>—</td>
<td>$24,683</td>
<td>$24,683</td>
<td>$721,312</td>
</tr>
<tr>
<td>Fort Douglas</td>
<td>—</td>
<td>151,585</td>
<td>$105,612</td>
<td>$257,197</td>
<td>$257,197</td>
</tr>
<tr>
<td>Lehi</td>
<td>—</td>
<td>—</td>
<td>$41,417</td>
<td>$41,417</td>
<td>$4,072,024</td>
</tr>
<tr>
<td>Logan</td>
<td>—</td>
<td>—</td>
<td>$41,945</td>
<td>$41,945</td>
<td>$2,669,440</td>
</tr>
<tr>
<td>Manti</td>
<td>—</td>
<td>—</td>
<td>$36,839</td>
<td>$36,839</td>
<td>$1,675,221</td>
</tr>
<tr>
<td>Mt. Pleasant</td>
<td>$62,780</td>
<td>—</td>
<td>$37,098</td>
<td>$99,878</td>
<td>$1,071,229</td>
</tr>
<tr>
<td>Ogden</td>
<td>—</td>
<td>—</td>
<td>$76,549</td>
<td>$76,549</td>
<td>$7,131,137</td>
</tr>
<tr>
<td>Orem</td>
<td>$54,460</td>
<td>—</td>
<td>$200,585</td>
<td>$255,045</td>
<td>$5,481,502</td>
</tr>
<tr>
<td>Price</td>
<td>—</td>
<td>—</td>
<td>$45,935</td>
<td>$45,935</td>
<td>$1,963,525</td>
</tr>
<tr>
<td>Richfield</td>
<td>—</td>
<td>—</td>
<td>$38,128</td>
<td>$38,128</td>
<td>$1,524,379</td>
</tr>
<tr>
<td>Salt Lake City</td>
<td>—</td>
<td>—</td>
<td>$73,393</td>
<td>$73,393</td>
<td>$4,734,570</td>
</tr>
<tr>
<td>SLC Air Base</td>
<td>—</td>
<td>288,055</td>
<td>$1,034,771</td>
<td>$1,322,826</td>
<td>$57,319,032</td>
</tr>
<tr>
<td>Spanish Fork</td>
<td>—</td>
<td>—</td>
<td>$100,384</td>
<td>$100,384</td>
<td>$5,865,241</td>
</tr>
<tr>
<td>Springville</td>
<td>—</td>
<td>—</td>
<td>$40,835</td>
<td>$40,835</td>
<td>$1,915,173</td>
</tr>
<tr>
<td>St. George</td>
<td>—</td>
<td>—</td>
<td>$14,935</td>
<td>$14,935</td>
<td>$5,404,465</td>
</tr>
<tr>
<td>Tooele</td>
<td>$167,837</td>
<td>—</td>
<td>$39,350</td>
<td>$207,187</td>
<td>$2,984,025</td>
</tr>
<tr>
<td>Vernal</td>
<td>$228,022</td>
<td>—</td>
<td>$27,234</td>
<td>$255,256</td>
<td>$1,377,033</td>
</tr>
<tr>
<td>West Jordan</td>
<td>$508,340</td>
<td>—</td>
<td>$146,838</td>
<td>$655,178</td>
<td>$25,885,780</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$3,905,798</td>
<td>$1,985,909</td>
<td><strong>$4,001,254</strong></td>
<td><strong>$9,892,961</strong></td>
<td><strong>$233,958,216</strong></td>
</tr>
<tr>
<td>Armory and Readiness Center Location</td>
<td>County</td>
<td>Utah Senate District</td>
<td>Utah House District</td>
<td>Congressional District - U.S.</td>
<td>Federal Technicians</td>
</tr>
<tr>
<td>-------------------------------------</td>
<td>--------</td>
<td>----------------------</td>
<td>---------------------</td>
<td>-----------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>American Fork</td>
<td>Utah</td>
<td>14</td>
<td>58</td>
<td>3</td>
<td>7</td>
</tr>
<tr>
<td>Beaver</td>
<td>Beaver</td>
<td>28</td>
<td>73</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Blanding</td>
<td>San Juan</td>
<td>27</td>
<td>69</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Bluffdale</td>
<td>Salt Lake</td>
<td>5</td>
<td>47</td>
<td>3</td>
<td>76</td>
</tr>
<tr>
<td>Brigham City</td>
<td>Box Elder</td>
<td>24</td>
<td>2</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Cedar City</td>
<td>Iron</td>
<td>29</td>
<td>72</td>
<td>1</td>
<td>12</td>
</tr>
<tr>
<td>Draper</td>
<td>Salt Lake</td>
<td>5</td>
<td>51</td>
<td>2</td>
<td>227</td>
</tr>
<tr>
<td>Dugway</td>
<td>Tooele</td>
<td>13</td>
<td>21</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Fillmore</td>
<td>Millard</td>
<td>28</td>
<td>68</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Fort Douglas</td>
<td>Salt Lake</td>
<td>3</td>
<td>28</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Lehi</td>
<td>Utah</td>
<td>13</td>
<td>56</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Logan</td>
<td>Cache</td>
<td>24</td>
<td>5</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Manti</td>
<td>Sanpete</td>
<td>28</td>
<td>69</td>
<td>3</td>
<td>6</td>
</tr>
<tr>
<td>Mt. Pleasant</td>
<td>Sanpete</td>
<td>28</td>
<td>69</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Ogden</td>
<td>Weber</td>
<td>18</td>
<td>10</td>
<td>1</td>
<td>12</td>
</tr>
<tr>
<td>Orem</td>
<td>Utah</td>
<td>27</td>
<td>58</td>
<td>3</td>
<td>17</td>
</tr>
<tr>
<td>Price</td>
<td>Carbon</td>
<td>27</td>
<td>67</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Richfield</td>
<td>Sevier</td>
<td>28</td>
<td>70</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Salt Lake City</td>
<td>Salt Lake</td>
<td>3</td>
<td>27</td>
<td>2</td>
<td>6</td>
</tr>
<tr>
<td>SLC Air Base</td>
<td>Salt Lake</td>
<td>2</td>
<td>22</td>
<td>2</td>
<td>298</td>
</tr>
<tr>
<td>Spanish Fork</td>
<td>Utah</td>
<td>17</td>
<td>66</td>
<td>3</td>
<td>17</td>
</tr>
<tr>
<td>Springville</td>
<td>Utah</td>
<td>17</td>
<td>66</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>St. George</td>
<td>Washington</td>
<td>29</td>
<td>75</td>
<td>1</td>
<td>11</td>
</tr>
<tr>
<td>Tooele</td>
<td>Tooele</td>
<td>13</td>
<td>1</td>
<td>3</td>
<td>6</td>
</tr>
<tr>
<td>Vernal</td>
<td>Uintah</td>
<td>26</td>
<td>55</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>West Jordan</td>
<td>Salt Lake</td>
<td>6</td>
<td>42</td>
<td>3</td>
<td>160</td>
</tr>
</tbody>
</table>

| Total                               |        | 838                  | 759                  | 1,597                      | 20                  | 4                      | 223                          | 5,514                  |
Federal Technicians: 5,000
Active Guard Personnel: 2,500
State Full-Time Employees: 1,000
Federal Full-Time Employees: 500
State Full-Time Employees: 750
State Part-Time Employees: 250
Federally Reimbursed State Employees: 15
Traditional Guard Personnel and Part-Time Employees: 5,514

OCT. 1, 2013 - SEPT. 20, 2014
Under the command of Maj. Gen. Jeff Burton in his second year as adjutant general, the Utah Guard had another noteworthy year serving our state and nation.

The 204th Maneuver Enhancement Brigade returned from successful deployments to Afghanistan and Kosovo where they conducted basing operations in the North and assisted North Atlantic Treaty Organization Forces in a security mission respectively.

The 65th Field Artillery Brigade and 1-171st Aviation both returned from Afghanistan from their Security Forces Advise-and-Assist Team and aerial medical evacuation support missions.

The 2-211th Aviation deployed to Kosovo in January and celebrated their return in October where they provided airlift capabilities and medical-evacuation support.

The 142nd Military Intelligence Battalion deployed to Afghanistan in March to provide intelligence support and preliminary elements began their return in August.

The 128th Mobile Public Affairs Detachment deployed to Afghanistan in March to provide public affairs support to coalition forces.

On the home front, the Utah Guard implemented $6.5 million in federal energy conservation funding for ten, solar-panel projects at sites throughout the state.

Staff Sgt. Devin Jameson, 640th Regional Training Institute, advanced to All-Army Best Warrior Competition and represented the Utah National Guard with honor.
Sgt. Matthew Delgado operates the Forward Looking Infrared Radar in the UH-72A Lakota helicopter along the border in Laredo, Texas. Five members of Detachment 2, Bravo Company, 1-112th Aviation deployed with a Lakota to Texas to provide air support to U.S. Customs and Border Protection officers from Jan. to June 2014.

Soldiers with the 171st Aviation return home after serving 10 months on deployment providing medevac support to Regional Command Southwest and West in Afghanistan Sept. 7.

Senior Airman Caleb Palmer, left, Tennessee’s 119th Command and Control Squadron, and Tech. Sgt. Bryan Scharman, Utah’s 151st Communications Flight, develop a solution to broadcast an outside video feed to other systems on a communications network during Patriot 14.

Tech Sgt. Jared Webb looks on as Staff Sgt. Merrell Brown cuts galvanized steel to use as a cover plate for piping at the Space Surveillance Network radar site in Exmouth, Western Australia.

The 128th Mobile Public Affairs Detachment became one of the last Utah National Guard units to deploy to Afghanistan during Operation Enduring Freedom when eight Soldiers from the unit left Utah in March.

The 2014 Highlights
Twenty-five Soldiers from the 204th Maneuver Enhancement Brigade returned from their 10-month deployment where they conducted base operations and base defense for U.S. military installations in Northern Afghanistan Jan. 24 in support of Operation Enduring Freedom.

Staff Sgt. Robert Kelley, 1457th Engineer Battalion, witnessed and was one of the first on scene of a plane crash in West Jordan. The plane was carrying a family of three from Boise, Idaho and crashed moments after take off from South Valley Regional Airport. The plane’s engine burst into flames and Kelley rushed to pull two of the three occupants out of the burning plane. Another witness to the crash pulled the third person. Kelley stayed with the pilot and passengers until they were transported by air and ground ambulances, all survived. Kelley visited all three at the hospital.

Utah National Guard Adjutant General Maj. Gen. Jeff Burton and Gov. Gary Herbert switched the switch for solar-energy savings at an official ceremony July 16 at the Utah Guard’s Draper headquarters where on the roof are more than 1,400 new solar panels.

Master Sgt. Tony Garr and Tech. Sgt. Cory Hardy, 151st Maintenance Group, refuel a KC-135R prior to crucial, air-refueling support during training flights for NATO E-3A pilots at NATO Air Base Geilenkirchen, Germany.
Utah’s 116th Engineer Company (Horizontal), 1457th Forward Support Company, 118th Engineer Company (Sapper), 1457th Engineer Battalion and 489th Brigade Support Battalion remove debris and rebuild damaged roads after devastating floods in Colorado.

Below are before and after pictures of some of the repairs.

After mastering and winning the Best Warrior Competitions for the state at Camp Williams, Utah and region at Camp Robinson, Ark., Staff Sgt. Devin Jameson, 640th Regimental Training Institute, represented Utah and the National Guard when he advanced to and competed in the All-Army Best Warrior Competition in October 2014.

Twenty 204th Maneuver Enhancement Brigade Soldiers returned to Utah Feb. 22 and 26 from their 10-month deployment where they supported NATO Kosovo Force 17, providing a safe and secure environment as a third responder behind the Kosovo police and the European Rule of Law (EULEX) in Kosovo.
As citizen Soldiers, members of Utah National Guard understand the impact they have on our communities. One of our favorite ways to thank our communities for their strength and encouragement is to provide military support at key events at the state, city and local level. Each year Guardmembers respond to hundreds of requests and 2014 was no exception. Our Soldiers and Airmen participated in color guards, parades, cannon and rifle salutes, concerts, vehicle displays, speaking assignments and logistical support to events in every corner of our state.

Utah Guardmembers are proud of the overseas deployments in which they have mobilized during the past decade, but they are just as proud of the small towns and big cities that they come from. Having the National Guard participate in community events assists in our readiness mission. The support increases Guard visibility in the community, fosters positive relationships and develops avenues for potential recruitment. Each of these areas is vital as we continue to conduct operations supporting our federal mission overseas. Our participation in these events also gives credence to the importance of the supported event.

Some of the large events this fiscal year included Scouting for Food, Veterans Day concert, Tour of Utah bike race, Hill Air Force Base Air Show, Memorial Day activities, Independence Day celebrations, Flag Day and Pioneer Day events. Whether the support is an elementary school flag-raising or full-military displays at the Stadium of Fire, each event is close to the heart of the Soldier and Airman that supports it.
The Honorary Colonels Corps of Utah is a major contributor to the success of the Utah National Guard. It is an organization of community leaders that provides significant support for a number of National Guard activities. The Corps is comprised of current and former National Guard general officers, current and past governors, legislators, judges, business owners and leaders from every walk of life. The Utah Guard is known for its support to the community, and the Honorary Colonels provide significant support to the Guard.

During June, the Corps sponsored its 53rd annual Minuteman Awards Banquet. The banquet honored local citizens who have distinguished themselves through community service in civic, religious, business, humanitarian or military capacities. This year’s recipients included Mrs. Nell Bright, Mr. F. Dennis Farnsworth, Maj. Gen. (Ret) John M. Hafen, Mr. Paul W. Hitzelberger, Dr. David W. Pershing, Hon. Col. L. Richard Raybould, Mr. Adam E. Sklute, and Rabbi Benny Zippel.

In July, the Corps helped sponsor the 53rd annual Freedom Academy. This is a week-long event that hosts high school student leaders from throughout Utah in an unforgettable, freedom-education experience. Held at Camp Williams, the Academy acquaints students with the prison system, military, civic and religious leaders and encourages each student to be an ambassador of freedom at their own school.

Members of the Corps are involved, in one way or another, in most significant events in the Utah National Guard. Involvement includes financial assistance for special projects such as the annual Veterans Day concert. At other times, they may be a liaison between the Guard and less-involved community members. Whatever their participation, the Honorary Colonels Corps is a valuable and supportive part of the Guard community in Utah. Retired Brig. Gen. E. J. “Jake” Garn is commander of the Corps. Below is a current roster of the Honorary Colonels Corps of Utah. Each member adds value to and strengthens the Utah National Guard.

Emeritus Members:
- Hon Col Jerry R. Acton
- Hon Col Dorothy Anderson
- Hon Col Fred S. Ball
- Hon Col Victoria Davison
- Hon Col Rex Falkenrath
- Hon Col Michael J. Frodsham
- Hon Col Robert H. Garff
- Hon Col Jake W. Garn
- Hon Col A. Lawrence Higgins
- Hon Col Clark D. Jones
- Hon Col Linda M. Kruse
- Hon Col John E. Lindquist
- Hon Col Allan M Lipman
- Hon Col Richard Nelson
- Hon Col William H. Nelson
- Hon Col Robert Pembroke
- Hon Col Bill T. Peters
- Hon Col Keith O. Rattie
- Hon Col Lynelle D. Raymond
- Hon Col Harris Simmons
- Hon Col David Spafford
- Hon Col Michael G. Sullivan
- Hon Col Rex Thornton
- Hon Col Linda Wolcott
- Hon Col Michael T. Young

BG Dallen S. Attack
Hon Col Dwight L. Baldwin
Honorable Norman H. Bangerter
Hon Col Eugene W. Banks
Hon Col Michael Barnes
Hon Col Lane Beattie
Hon Col Lewis Billings
Hon Col Rodney H. Brady
Hon Col Mark Buchi
Hon Col Joe C. Burgess
 Maj Gen Jefferson S. Burton
Hon Col Kenneth Burton
Hon Col Patrick Byrne
Hon Col Kent A. Cameron
Hon Col James E. Charnholm
Brig Gen (Ret) Ronald E. Chytraus
Hon Col Howard S. Clark
Hon Col Charles W. Dahlquist, II
Hon Col Bart O. Davis
Hon Col Gerald “Skip” Daynes
Brig Gen (Ret) Ralph L. Dewsnup
Hon Col Michael S. Drury
Hon Col Ezekiel Dumke, Jr.
Hon Col David P. Felt
Hon Col Tate I. Flint
Brig Gen David R. Fountain
Brig Gen (Ret) Bruce C. Franse
Brig Gen (Ret) Melvin V. Frandsen
Brig Gen Kenneth L. Gammon
Brig Gen (Ret) E. J. “Jake” Garn
Hon Col Mary Ann Garner
Hon Col Brian Garrett
Hon Col John B. Goddard
Brig Gen (Ret) Stanley J. Gordon
Hon Col Myrna T. Griffone
Hon Col David F. Gunn
Hon Col James H. Hadfield
Maj Gen (Ret) John M. Hafen
Hon Col Kay Hall
Hon Col James V. Hansen
Hon Col John L. Hansen
Brig Gen (Ret) Scott B. Harrison
Brig Gen (Ret) Jon C. Heaton
Hon Col Ronald E. Henriksen
Honorable Gary R. Herbert
Hon Col Duane C. Hill
Brig Gen (Ret) David Hooper
Honorable Jon M. Huntsman, Jr.
Brig Gen (Ret) Gil H. Iker
Hon Col Dennis F. Johnson
Hon Col Peter C. Knudson
Hon Col Fred P. Lampropoulos
Hon Col Kurt L. Larsen
Brig Gen (Ret) James B. Lee
Brig Gen (Ret) Michael R. Liechty
Hon Col Boyd A. Lindquist
Hon Col Richard K. Linton
Brig Gen (Ret) Larry Lunt
Brig Gen (Ret) James G. Martin
Hon Col Vickie L. McCall
Maj Gen (Ret) James M. Miller
Hon Col June M. Morris
Brig Gen (Ret) David W. Noall
Hon Col Don L. Peterson
Hon Col Raymond Peterson
Brig Gen Val L. Peterson
Hon Col Lynn Richard Raybould
Hon Col Bruce Reading
Hon Col Jason B. Reading* 
Brig Gen (Ret) Lyle M. Rich
Hon Col Lon R. Richardson, Jr.
Hon Col Lynn V. Ritchie
Hon Col Kim Robinson
Hon Col Antonio L. Savoca
Hon Col Patrick A. Shea
Hon Col Robert Simmons
Hon Col Dell K. Smith
Hon Col Robert L. Stayer
Hon Col Paul Swenson
Maj Gen (Ret) Brian L. Tarbet
Hon Col Reudiger Tillmann
Brig Gen Robert S. Voyles
Hon Col Kip Wadsworth
Hon Col M. Walker Wallace
Hon Col Paul M. Warner
Hon Col R. Kim Watts
Hon Col Dolores Wheeler
Hon Col Paul Whitehead, M.D.
Hon Col Edward M. Willis
Maj Gen (Ret) Patrick D. Wilson
Hon Col David Winberg
Brig Gen (Ret) Brent E. Winget
Hon Col Richard Workman*
Brig Gen (Ret) Roland R. Wright
Hon Col Wallace A. Wright
Hon Col Dale O. Zabriskie

*Board Member
The mission of the Fort Douglas Military Museum is to collect, preserve and interpret Utah military heritage. The focus is on the history of Fort Douglas, the Utah National Guard (UTNG), and Utah veterans.

In addition to support from the UTNG, the Fort Douglas Military Museum Association (a non-profit organization) also provides support. The association provides financial and legislative support to the museum.

Our public history programs included a commemoration for the 70th anniversary of the Normandy landings on 6 June 1944. The program honored World War II (WWII) veterans, a performance by a WWII re-enactor, a history presentation on D-Day, and the showing of the film, The Longest Day. The following month the museum hosted a special screening of the film, Saints and Soldiers: The Void. This was a tribute also, for World War II veterans, their families and friends.

Our traditional Fort Douglas Day included a Civil War encampment, living history re-enactors from the French and Indian War through the Korean War, a military vehicle display, and WWII re-enactors demonstrating WWII weapons and equipment in addition to many other displays.

Two field trips were conducted this year: Our annual trip to the Tooele Military Vehicle collection of Karl Smith, continuing on to historic Wendover Army Air Base, and our annual field trip to Franklin, Idaho to visit the site of the Bear River tragedy of 1863.

This year we completed two major projects. Using Utah National Guard funding and Utah Correctional Industries labor, many much-needed maintenance and repair projects were completed. In addition, using private funds, the museum completed a new gift shop and orientation theater. This is the beginning of a series of new exhibits that will be installed in the museum’s new main gallery.

Finally, after years of planning, the Fort Douglas Military Museum Memorial Park is near completion. Major donors: Mountain Crane, Hughes Construction and Home Depot came forward and donated over $350,000 in labor, materials, and other services to complete the construction of a Utah Fallen Warrior Memorial. The memorial includes a foundation block from the original World Trade Center that was destroyed on 9/11. In addition, a gazebo was constructed to contain the two life-size statues of female Soldiers that are part of the Women’s Service Memorial. Using the Memorial Park, the museum held a Gold Star Family Remembrance Day in October. We are also proud participants in the Blue Star Museum Program, which honors Blue Star families.

With visitation up from last year, the museum is seeing an increase in public awareness of its military history programs. Plans for 2015 include 70th anniversary commemorations for both Victory in Europe and Victory in Japan days. The museum is located at 32 Potter Street on historic Fort Douglas. Visiting hours are 12:00 to 5:00 pm, Tuesday through Saturday.
The Utah National Guard presented its 58th annual Veterans Day concert Nov. 11, 2013, at the University of Utah’s Jon M. Huntsman Center.

The 23rd Army Band Commander, Chief Warrant Officer Denny Saunders, conducted the amazing 23rd Army Band and the Granite School District high school combined choirs; organized by Dr. Carol Ann Goodson. Music directors from each of the attending high school’s choirs conducted vocal arrangements.

The theme ‘The Profession of Arms’ honored those who have served in this noble profession. Tribute was paid to two female Utah National Guard Servicemembers who served in Kosovo—Staff Sgt. Hailey Breck and Maj. Annette Barnes. Their video interview was the first spotlight of the evening. The second video was an interview with former Private First Class Keith Davis from Utah County. Davis retold fascinating stories of his tour of the European Theater from the beaches of Normandy to Germany. The next spotlight featured Corporal Ernest Yazhe, one of the famous Marine Navajo Code Talkers. In the final spotlight, we saw Airman Sam Wyrock, a “belly-turret” gunner on a U.S. Air Corps B-17 Bomber flying missions across the English Channel and deep into Europe. All three of the World War II heroes were present at the concert to each receive a standing ovation. Sgt. Joe Davis, Utah Air National Guard, produced the videos.

In 2012 we started a partnership with the Utah PTA. They have held an essay contest the last two years for students in Utah schools who have a parent, guardian, brother, or sister serving in the Armed Forces. The theme of the 2012 essay was, “Why I’m Proud to be a Military Brat.” In 2013, the theme was, “Why I Am Proud of My Veteran.” The Utah National Guard Honorary Colonels Corps donated the funds presented as scholarships to the winner from each academic level.

Presenting the awards were Liz Zentner, president of the Utah PTA, Kathy Allred who coordinated the essay contest and, representing the Honorary Colonels Corps was Brig. Gen. (Ret.) Jake Garn.

The winners in 2013 were Landon Mers, a third-grader at J.R. Smith Elementary in Heber City; the middle school/junior high category was Megan Wahlquist, South Ogden Junior High School; and top honors for high school was Brynn Peterson, a freshman at Manti High School.

Mr. Brian Garrett, director of military relations for Zions Bank, presented the bank’s fourth annual Veterans Service Award to this year’s honoree, Maj. Gen. (Ret.) Brian Tarbet. During Tarbet’s 12 years as adjutant general, he led the Utah National Guard in the critical days following 9/11, and the ensuing flurry of deployments in support of Operations Enduring Freedom in Afghanistan and Operation Iraqi Freedom. He also directed the Utah National Guard effort to secure the 2002 Winter Olympics and the Guards support for the victims of the hurricanes in Louisiana.

The concert was again an outstanding success. We thank the sponsors who made it possible for us to honor our Veterans on this special day.

We want to thank the Honorary Colonels Corps for their unwavering support and attendance. We also wish to thank Dr. Martin Bates, superintendent of the Granite School District; Dr. Carol Ann Goodson, Music Curriculum Specialist; and the high school choir directors of Granite School District for participating in this great event. Lt. Col. Hank McIntire was master of ceremonies and Brig. Gen. Dallen Atack, assistant adjutant general, was keynote speaker.
Joint Force Headquarters (JFHQ-UT), commanded by Maj. Gen. Jefferson S. Burton, The Adjutant General (TAG), is the senior National Guard joint, command-and-control element for the Army and Air National Guard units in the State of Utah. JFHQ-UT provides mission command of all National Guard forces within the state and trains, equips, and stands ready to execute both state and federal missions.

JFHQ-UT serves as the core in Utah for establishing, coordinating and implementing procedures for military service-related support for homeland defense, national special security events, defense support of civil authorities, and other domestic emergency situations. JFHQ-UT provides the requisite expertise, situational awareness and continuous direction to units and Servicemembers in the Utah National Guard.

The command group of JFHQ-UT consists of TAG, the Assistant Adjutants General for Army and Air, the Land Component Commander, and the Director of the Joint Staff. In addition to the command group, JFHQ-UT is comprised of personal staff, special staff, and joint staff (J-Staff). Each staff section is responsible to provide expertise in their area and make recommendations regarding policies and procedures within the Utah National Guard.

JFHQ-UT holds a unique position as the key coordinating unit for all Department of Defense (DoD) assets into the state in response to natural and man-made disasters. JFHQ-UT manages force structure, organizes units for current overseas deployments, plans emerging missions and serves as a critical link between DoD, local governments, and non-governmental agencies. It provides the ability to stand up a joint task force to provide command and control of both Active and Reserve military units in support of domestic operations.

JFHQ-UT ensures proficiency and effective response in support of federal and state missions by conducting regular and effective training for assigned personnel. It facilitates and enables operations and planning by providing information/intelligence, policy clarifications, resourcing, legal opinions and interpretations, and other assistance to all parties.

JFHQ-UT is engaged in a number of activities to maintain proficiency in planning, training, and execution of homeland defense, defense support of civil authorities, and state emergency response missions. This year, in addition to responding to several wildfires in support of the state, JFHQ-UT conducted several planning and training events with local, state, and federal partners leading up to Vigilant Guard, a national-level exercise designed to test the response to a catastrophic earthquake on the Wasatch Front.

JFHQ-UT supports the State Partnership Program through engagement with the Kingdom of Morocco. Key JFHQ-UT members regularly coordinate with officials from the Departments of Homeland Security, Public Safety, and Heath to share information with officials from Morocco. The Utah National Guard and Morocco participate in regular exchanges of officers and subject-matter experts, designed to increase knowledge and skills within specific areas of civil and military expertise. The primary focus for 2014 was effective military and civil disaster response. The Utah National Guard and Morocco continue to build upon an extremely strong relationship that is used as a model for other State Partnerships.

JFHQ-UT maintains a high-operational tempo, assuring the President of the United States and the Governor of Utah that our Utah National Guard forces are ready and relevant to fight and win our nation’s wars and respond to domestic emergencies in our state and homeland.
During 2014, the Soldiers and families of the Utah Army National Guard (UTARNG) excelled in all missions given and challenges presented. After 13 years of conducting the War on Terrorism, the Soldiers of the UTARNG continued to prove themselves as the finest in the field.

With a membership of more than 5,600 and strategically placed in more than 25 locations across the state, the UTARNG supports the nation, state and community every day. The UTARNG consists of nine major commands; 19th Special Forces Group (Airborne), 65th Field Artillery Brigade, 97th Aviation Troop Command, 97th Troop Command, 204th Maneuver Enhancement Brigade, 300th Military Intelligence Brigade, 640th Regional Training Institute Regiment, Utah Training Center-Camp Williams and Medical Command. Each command consists of highly trained Soldiers, many of whom are proven in a combat zone.

The Assistant Adjutant General and Commander of the UTARNG, Brig. Gen. Dallen Atack, presented five priorities to the command teams of each unit:

First, support federal and state deployments. This means readiness. Today, using all available measurements, our formations stand more ready to go, fight, and win our nation’s battles than ever before. Every one of our major commands was affected during the year as we supported deployments to Afghanistan, Kosovo and other troubled locations around the world. We also stand trained and ready to support the governor of Utah in case of a domestic emergency either man-made or natural. Much like our predecessor the Minuteman, we must be ready for the call.

Second, develop the UTARNG to be relevant for the future. As force-structure changes loom in our future we must continue to turn each challenge into an opportunity to provide a versatile mix of capabilities, formations and equipment.

Throughout the year each command conducted senior-leader engagements, overseas training, command post and field exercises with Active, Guard and Reserve counterparts. Each of these engagements and exercises further proved our worth in defense of the nation.

Third, sustain an all-volunteer force. During this challenging decade, the UTARNG continues to recruit and retain the finest men and women in our society. We are one of only a handful of states that met national recruiting and retention goals in each of the years that our nation has been at war.

Fourth, develop outstanding and adaptive leaders. Our officer, warrant officer and non-commissioned officer corps is the constant to all the success and recognition our units have received. With an eye to the future we must train and mentor the junior officer and enlisted to fill the leadership positions as they become vacant.

Fifth, commit to the Army profession. The reputation of the UTARNG is stellar. In addition to our competence we are also known for our character. We live the Army Values, Warrior Ethos and Soldier’s Creed. Our Soldiers and their families understand that this is a noble profession. We are ready, relevant and will move to the sound of the guns.
A Component Subordinate Unit of the U. S. Army Special Forces Command, the 19th Special Forces Group (Airborne) is a major command within the Utah National Guard and plays a vital role by continuing to provide mission-ready Soldiers and units to conduct Special Operations in support of U. S. Army Special Operations Command, Theater Special Operations Commands and geographical Combatant Commands.

The 19th SFG(A) is spread throughout the nation with elements in California, Washington, Rhode Island, Texas, Montana, Colorado, Ohio and West Virginia.

Soldiers from the 19th SFG(A) assist Utah by supporting state and local agencies in search and rescue missions, civil support, and assist in the event of natural or man-made disasters. The high-operational tempo remained in place this year as in the past by routinely supporting deployments around the world.

In November 2013, approximately 50 Soldiers were welcomed home after a seven-month, combat tour to Afghanistan. 19th SFG(A) also deployed multiple Special Forces Operational Detachment-Alpha’s (SFOD-A) in support of Theater Security Cooperation Plans. These locations included Thailand, Republic of Korea, Macedonia, Moldova, Bulgaria, various countries in North Africa, Bangladesh, Cambodia, Maldives, and the Philippines. The 19th SFG(A) deploys units ranging from battalion-sized elements to 12-man SFOD-A’s.

Along with deployments, 19th SFG(A) conducts training to enhance combat readiness such as Jump Master Course, SF Basic Combat Course Support, SF Sniper Course, SF Advance Urban Combat Course, Joint Combined Exchange Training and language sustainment training.

The ability to go and speak the language in a various locations around the world is what sets SF Soldiers apart.

For annual training, approximately 300 Soldiers from 19th SFG(A) participated in Operation Skyline 2014 in Manti-LaSal National Forest Aug. 1-24. The exercise focused on Operation Detachment-Alphas (ODAs) performing unconventional warfare tasks utilized by SF Soldiers, who specialize in guerrilla-warfare tactics and subversion for their unique missions. According to Sgt. Maj. Gary Barnes, from a National Guard angle, what was important was conducting all the training inside actual communities, working with community leaders and small county governments. The exercise was a key training event to get back to the core mission of the SF.

Soldiers from 1st Battalion and Group Support Battalion worked alongside Spring City citizens in a community project to rebuild a small canal to improve future water flow.

“This gives us the opportunity to say thanks to Spring City for sharing their resources and their community during our annual training exercise,” said 1st Lt. Doug Spencer, commander of C Company, Group Support Battalion, 19th SFG(A). “The end result is this small stretch of town not only looks better, but will be more resilient to water flows in the future.”

For the first time, the 19th SFG(A) partnered with Super Bowl champion and Cleveland Brown linebacker Paul Kruger to support Paragon 2014 Youth Leadership Academy. Approximately 150 young men representing many Utah high school athletic programs participated in Paragon at Camp Williams in July. The facilities and Soldiers from the 19th SFG(A), who volunteered their time and talents, helped extend the reach of Paragon and provided many opportunities for the youth.

Other missions supported throughout the year included Key Resolve in Korea (February), Maple Resolve in Canada (May), and Ulchi Freedom Guardian 2014 in Korea (August).
The 65th Field Artillery Brigade (FAB) conducted a highly successful training year in multiple areas of the world. In addition to training and exercises, a small contingent of Soldiers from the Brigade returned from service in Afghanistan supporting Operation Enduring Freedom.

Col. Brent Stark, 65th FAB commander, emphasized the need to train aggressively and have a tough and memorable training year. An aggressive training plan kept both battalions and the brigade staff busy.

The 2-222nd Field Artillery Battalion had an excellent training year culminating at Camp Guernsey, Wyo., for live-fire exercises. Maintaining howitzer-crew certification and fire-direction proficiency continues to be the main challenge of the field artillery. As equipment becomes more technical and complex, Soldiers are required to attend more training and acquire new certifications. At the conclusion of annual training, the 2-222nd conducted a change of command. Lt. Col. Brent Anderson relinquished command to Lt. Col. Christopher Caldwell. The battalion will conduct annual training at Dugway Proving Ground in June 2015.

The 1-145th Field Artillery Battalion experienced some challenging training this year, combining artillery training with a newly assigned emergency-response mission. Commanded by Lt. Col. Darcy Burt and Command Sgt. Maj. Ryan Josie, the 1-145th completed an aggressive, joint plan for Annual Taining and also assumed a large role within the FEMA Region VIII Homeland Response Force (HRF). Annual training took place at Dugway, Utah, and included the 1-145th, 214th Forward Support Company (FSC), and elements of the 2-211th Aviation Battalion. The combined training greatly enhanced the exercise for the battalions. The 1-145th and FSC will undergo an external evaluation and certification process for their HRF mission in November 2014.

In June, the 65th FAB welcomed home 23 Soldiers who returned from a deployment to Afghanistan operating as a Security Force Assistance Advisory Team (SFAAT). A Yellow Ribbon and Freedom Salute event took place in July to recognize the Soldiers and their families. The team was made up of Soldiers from various major commands in the state.

The brigade staff participated in exercises that trained with multiple entities across the world to include exercises in San Diego, South Dakota, Washington, France, Morocco, Korea, Japan and Latvia. One of the exercises, Fleet Synthetic Training-Joint (FST-J), is the capstone training event the Navy uses to certify a Carrier Strike Group prior to deployment. The exercise incorporated both higher headquarters and subordinate elements, which are difficult to duplicate during home-station training.

In addition to combat training, the 65th FAB helped local communities with several projects such as freedom salutes, color guards, funerals and recruiting events. Each of these training and support events provides our Soldiers with valuable experience needed to be successful. The Soldiers of the brigade accomplished their training objectives for the year and have proven they are capable, ready and willing to serve, no matter what the mission may hold in the future.
The 97th Aviation Troop Command (AVTC) and subordinate units have had an extremely busy year. This year, two aviation units deployed to Afghanistan and Kosovo providing lift and MEDEVAC support for theater operations. Headquarters, Headquarters Detachment, 2-211th Group Support Aviation Battalion (GSAB) deployed to Kosovo to provide helicopter support to the Peacekeeping mission. The 1-171st MEDEVAC Detachment deployed to Afghanistan where they provided a MEDEVAC capability at various forward operating bases throughout Afghanistan. These two aviation deployments took a large number of our Black Hawk helicopter pilots and aircraft away from domestic operations within the state.

Despite the loss of personnel and aircraft, 97th AVTC was still able to provide Black Hawk support for state support missions and to help fight three wildland fires within the state. The 97th AVTC also went through a change of leadership during this time period. In January, 97th AVTC conducted a change-of-command ceremony where Col. Lamar Blair relinquished command to Col. Gordon Behunin.

Subordinate detachments like Detachment 50 (fixed-wing detachment) performed numerous missions to provide transportation support to the Army and Soldiers within our own Utah National Guard. Meanwhile, our newly formed Lakota helicopter detachment (1-112th) provided aerial-surveillance aircraft in support of the U.S. border mission in Texas as well as FBI, Counterdrug and other law enforcement agencies.
The 97th Troop Command (TC), commanded by Col. Brad Fuller and Command Sgt. Maj. Derek Dimond, was determined in its mission to provide the finest services, capabilities, and training with its specialized and diverse units supporting both domestic and international platforms.

Domestic capabilities of 97th TC have expanded through the enhancement of its Military Engagement Team and Homeland Response Force (HRF). The 97th TC and its subordinate units continue to support the homeland mission through outreach to local and state emergency partners and various joint exercises.

This year’s training has encompassed multiple exercises within Utah; Patriot Guard in Volk Field, Wis.; and Gharb-Utah Joint Rapid Response, a disaster preparedness exercise that combined both U.S. and Moroccan civilian and military emergency-response agencies, held in Kenitra, Morocco.

The 85th Weapons of Mass Destruction Civil Support Team has been instrumental in building relations with its domestic civilian and military partners through conducting unique and extraordinary training with its members and civilian agencies. They have provided stand-by support to various community events as well as responded to real-time biological/chemical incidents within the state.

The 128th Mobile Public Affairs Detachment started the year by providing media support to Alaska’s EMAC request for assistance after a flood disaster. They also supported multiple state exercises to include the Regional Best Warrior Competition, Panther Strike 2014, Freedom Academy, and Patriot Guard. The 128th MPAD deployed Soldiers from its unit to Afghanistan in March 2014 in support of Operation Enduring Freedom.

The 144th Area Support Medical Company stayed focused on its training by participating in a highly-realistic and specialized tactical-trauma-care course in San Antonio, Texas. They also conducted a demanding annual training in conjunction with the 1-171st Aviation MEDEVAC and Utah Medical Command at Camp Williams.

The 23rd Army Band provides outstanding entertainment to our state and community with their vastly qualified and highly talented musicians. They performed close to 60 community performances throughout the year with highlights such as the annual Veterans Day concert, Freedom Festival and Stadium of Fire.

The 115th Maintenance Company was instrumental in the implementation of the first DECON unit in the state and continues to participate in HRF exercises throughout the year. After completing an exceptional three-year tour, they turned the HRF mission over to the 214th Forward Support Company in August 2014.

The 1993rd Contingency Contracting Team and 653rd Trial Defense Team continue to provide contracting and legal services to our Soldiers during all phases of training and operations. The 97th TC Soldiers are proud of the selfless service they provide to the Utah National Guard as well as our communities, state, nation and international partners.
The 204th Maneuver Enhancement Brigade (MEB) had an eventful training year 2014! The brigade deployed Soldiers, welcomed home others, deployed battalion and company units across the nation and overseas, and conducted a collective annual training at Dugway Proving Ground and Wendover.

Annual training was an exciting culmination event for the brigade headquarters. The brigade exercised the ability to control multiple headquarters and develop a common operating picture within the Command Post of the Future-CPOF system and was a significant training success. Headquarters, Headquarters Company, 204th MEB, 217th Signal Company, 489th Brigade Support Battalion, and 1457th Engineer Battalion all participated in the brigade annual training.

The brigade headquarters welcomed 38 Soldiers home from Kosovo in February 2014. The Soldiers under the command of Col. Bob Dunton worked in three separate areas of operation—Pristina, Kosovo; Camp Bondsteel, Kosovo; and Sarajevo, Bosnia. Their mission was staff support to the NATO commander for the Balkans.

In addition to the Soldiers deployed to Kosovo, 35 Soldiers from the brigade were deployed to Afghanistan (OEF) this past year under the command of Lt. Col. Paul Rogers. Its mission was to provide Base-Cluster Mission Command and to prepare and turn-over bases to the Afghani National Army. They returned to Utah in January of 2014.

The 204th MEB also deployed the 115th Engineer Facilities Detachment under the command of Lt. Col. Matt Branham to Afghanistan in October 2013. Their mission was to provide technical engineering support to the theater commander as units and base-clusters begin decommissioning.

The 1457th Engineer Battalion was activated and organized as Task Force Pioneer in response to massive flooding from Longmont to Estes Park, Colorado. The Battalion moved equipment and Soldiers to Colorado, commanding Soldiers and Airmen from Utah, Colorado, Montana, and Kansas. Utah responded with 128 Soldiers but would command 361 Soldiers and Airmen by the end of the mission. As a result of the outstanding work during this mission and throughout the year, the 116th Engineer Company, 1457th Engineer Battalion won the Itschner Award for the most outstanding Engineer Company in the National Guard and was awarded the Eisenhower Award as the outstanding Army National Guard Company.

The 1457th participated in annual training at Dugway Proving Ground during June by conducting demolition, urban breaching and convoy, live-fire training. The 1457th sent two companies to Hohenfels Training Area in Bavaria, Germany during the same period to perform troop construction projects. In August, the 1457th demonstrated combined-arms breaching techniques for the Moroccan delegation.

The 489th Brigade Support Battalion supported Task Force Pioneer with fuel during the Colorado-flood mission. The 489th BSB also participated in the exercise at Dugway Proving Ground, Wendover, and during a warfighter exercise at Camp Atterbury, Ind. The 489th continues the training process for the Homeland Response Force mission and has made significant progress towards full integration. They have been preparing for an upcoming external evaluation and Vigilant Guard to be conducted in the fall of 2014.

During the fall of 2013, the 1457th Engineering Battalion moved equipment and Soldiers to Colorado, commanding Soldiers and Airmen from Utah, Colorado, Montana, and Kansas. Utah responded with 128 Soldiers but would command 361 Soldiers and Airmen by the end of the mission. As a result of the outstanding work during this mission and throughout the year, the 116th Engineer Company, 1457th Engineer Battalion won the Itschner Award for the most outstanding Engineer Company in the National Guard and was awarded the Eisenhower Award as the outstanding Army National Guard Company.

The 1457th participated in annual training at Dugway Proving Ground during June by conducting demolition, urban breaching and convoy, live-fire training. The 1457th sent two companies to Hohenfels Training Area in Bavaria, Germany during the same period to perform troop construction projects. In August, the 1457th demonstrated combined-arms breaching techniques for the Moroccan delegation.

The 489th Brigade Support Battalion supported Task Force Pioneer with fuel during the Colorado-flood mission. The 489th BSB also participated in the exercise at Dugway Proving Ground, Wendover, and during a warfighter exercise at Camp Atterbury, Ind. The 489th continues the training process for the Homeland Response Force mission and has made significant progress towards full integration. They have been preparing for an upcoming external evaluation and Vigilant Guard to be conducted in the fall of 2014.
Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) consists of five military intelligence (MI) battalions totaling more than 2,000 Soldiers in six different states—Utah, Washington, California, Florida, Illinois, and Massachusetts. The 300th provides language and intelligence support to the Army and the greater intelligence community. Its MI specialties include Human Intelligence (HUMINT), Signals Intelligence (SIGINT), and Counterintelligence (CI). When called on by the governor, the 300th deploys in support of state contingencies.

In 2014, Utah units supported operations with 32 Soldiers deployed to Afghanistan to provide HUMINT Collection Teams to the Combined Joint Special Operations Task Force. With the draw down in Afghanistan, they began an early redeployment in August. The brigade also had Soldiers deployed augmenting other units—three in Afghanistan, four in Kosovo, and three in Kuwait.

With only a few of the brigade’s 900 Utah Soldiers deployed to a theater of war, it remains actively engaged through ‘Reach’ operations and by conducting training. Reach operations allow the brigade Soldiers to apply their language and intelligence skills to the warfight while remaining at home station. This year approximately 30 percent of the brigade’s Utah Soldiers were engaged full time in Reach or in Intelligence Training Support.

During 2014, Soldiers in the 300th maintained proficiency in more than 35 foreign languages, deploying to Australia, Cameroon, Crete, Croatia, Germany, Ghana, Greece, Guatemala, India, Indonesia, Italy, Japan, South Korea, Malawi, Malaysia, Mauritania, Morocco, Portugal, Saudi Arabia, São Tome e Principe, Senegal, Thailand, Uganda, and Zambia to assist as interpreters, translators and intelligence professionals in a variety of Joint Chiefs of Staff military exercises. This continues the 300th MI’s proud and distinguished support to the Army’s combined and joint commands, most major commands, and many of the nation’s intelligence agencies operating throughout the world.

In March, the brigade hosted its 25th annual Language Conference. This is an excellent training event for our Soldiers. This year’s cultural focus was on China and Korea. New this year, several of the training break-out sessions were taught in a foreign language.

In June, the brigade hosted nearly 700 active duty, Guard, and Reserve Soldiers and Airmen from 15 states and Canada to participate in Panther Strike at Camp Williams, Utah. The exercise not only provides outstanding intelligence training, it also serves as an opportunity to test new technologies, and brings national-level resources and attention to Utah. The exercise has received national-level support and brought 1.2 million dollars in new automation and infrastructure to the state this year.

After three years of service, Col. Derek Tolman relinquished command to Col. Greg Hadfield during a ceremony held Aug. 2, in Draper, Utah.

Hadfield is originally from Utah and served as the 141st MI BN (Ling) commander. He recently moved his family back to Utah from Washington, D.C. where he served as the Army National Guard G2.

Command Sergeant Major Stephan Vogl is the current brigade command sergeant major.
The 640th Regiment Regional Training Institute (RTI), located at Camp Williams, Utah, is a multistart institution. Col. Holly Ottesen relinquished her command to Col. William French on Sept. 4. Command Sgt. Maj. Eric Anderson continues to serve as the RTI command sergeant major.

During FY14, the RTI employed more than 200 full-time National Guard Soldiers, military technicians and civilian contractors in order to meet its state and federal mission. The RTI is comprised of four training battalions that trained more than 4,800 Soldiers during FY14.

First Battalion (Bn), 640th Regiment (Noncommissioned Officer Academy (NCOA)) is led by a commandant, Sgt. Maj. William Ewert. First Battalion provides training to junior NCOs and enlisted Soldiers by training NCOES at Warrior Leader and Advanced Leader Courses and provides instruction for functional course of Battle Staff NCO course.

Second Bn, 640th Regiment (Modular), commanded by Lt. Col. Ryan King, primarily instructs 25 Career Management Field courses of 25U Signal Support System Specialist and 25B Information Systems Specialist. In addition, it trains Army Basic Instructor Course and Small Group Training Instructor Course, as well as all state-directed courses including bus-driver training, Officer Candidate School pre-phase and other training. Second Bn just launched Small Unmanned Aerial Systems Course to allow operators to maintain their certification requirements.

Third Bn, 640th Regiment (Field Artillery) commanded by Lt. Col. Steven Brenchley, provides training to include 13B Cannon Crewmember, 13D Advanced Field Artillery Tactical Data Specialist, and 13F Field Support Specialist. It is looking to include Joint Fires Observer (JFO) course to meet JFO certification requirements.

Fourth Bn, 640th Regiment (Military Intelligence), was commanded by Lt. Col. Robert Parson who relinquished command to Lt. Col. Keir Scoubes. Fourth Bn provides MOS-T instruction of MI courses 35M Human Intelligence Collector, 35F Intelligence Analysts and 35E Counterintelligence Agent as well as NCOES of 35M Human Intelligence Collector Advanced Leader Course and MI Senior Leader Course.

The RTI continued its transition from the Total Army School System to the One Army School System (OASS). The OASS training concept allows rigorous, relevant and realistic training to be provided Soldiers across the spectrum of National Guard, Army Reserve and regular Army. The RTI trains Soldiers in areas of combat arms, military occupational specialization, leadership, NCOES, and general studies. The RTI headquarters provides sustainment support of its training battalions by maintaining a dining facility, housing, and instructional facilities.

The RTI continued its commitment to engage local community organizations by supporting two, active-shooter scenario training events in FY14. The events involved law enforcement, fire and medical units from the cities of Bluffdale, Saratoga Springs, and Lehi as well as the Utah Highway Patrol. This training increased the readiness of the RTI and first responders who participated in the planning and execution of such an event. It allowed all participants to learn how to mitigate situations of imminent threats when dealing with workplace violence of this type.

The RTI hosted the Region Best Warrior Competition at Camp Williams. This three-day contest selects the most outstanding enlisted Soldier and NCO from Arizona, California, Colorado, Hawaii, Nevada, New Mexico, Utah and Guam. Staff Sgt. Devin Jameson, 640th RTI, was selected as the Utah National Guard NCO of the Year. Jameson won at state, region and the Army National Guard competitions. He competed at the All-Army national competition in October 2014.
This year marked the 100th anniversary of Camp Williams and with that brought a lot of activity to camp. This year the Utah Training Center (UTC) - Camp Williams hosted the inaugural Iron Will event, an event that was coordinated with the surrounding cities, and invited community members to see Camp Williams up close, through running and biking events.

Thanks to the hard work of UTC Soldiers, Iron Will was a huge success. The event gave members of the community an opportunity to see areas of Camp Williams that most would never see, and to be able to see what it is Camp Williams does. More than 1,000 people participated in the events that included a 5K, 10K, a half marathon and various road and mountain biking events. The events also had family-friendly activities for those that wanted to come to Camp Williams but did not want to participate in the running or biking events.

Besides Iron Will members of UTC were also busy coordinating with other units and agencies to run the annual Governor’s Day event. Governor’s Day is an annual event where the Governor of Utah, the commander-in-chief of the Utah National Guard, has the opportunity to review the readiness of his troops and allows the troops to see their commander-in-chief.

Although this year’s Governor’s Day was canceled just days before the event, the Soldiers of UTC worked tirelessly on preparations to ensure Governor’s Day was a success.

Along with planning large events UTC Soldiers also make time for annual training.

UTC is different than other units, since Camp Williams is always open and they are required to have coverage every weekend throughout the year, the only time the whole unit gathers together is for a week of annual training. During this week Soldiers are kept extremely busy doing all of the annual requirements and brushing up on their Soldier skills.

Camp Williams is also getting a face lift. Currently there are several large-construction projects going on to include: the new Bachelor’s Enlisted Quarters (BEQ); The Army School System (TASS) phase II; a new chapel, Sunrise Hall; and a remodel on the outside of all the 6000 series buildings.

The Morale, Recreation and Welfare program is looking into expanding services to include rental of recreational equipment. Currently there is a study to determine the needs and wants of the Soldiers utilizing Camp Williams.

A small coffee shop, Connex Café, opened and has been serving guests and employees of Camp exceptionally well from the beginning.

Overall Camp Williams and the Soldiers of UTC are doing a great job of pushing ahead to improve the quality of life for everyone that utilizes Camp Williams.
To conserve fighting strength is the motto of the Army Medical Department and is the motivation behind the Utah Army National Guard Medical Command’s pursuit of excellence. Although our Soldiers traditionally are not on the front lines, we are proud of our contribution to the fight and are honored to care for the Soldiers who actually are. Simply stated, we are facilitators of combat effectiveness by ensuring the medical readiness of the Utah Army National Guard. Our mission is the medical and dental readiness processing by conducting Annual Periodic Health Assessments (PHA), and medical physicals (i.e. commissioning, retention, and specialty physicals). We also provide deployment immunizations as well as the annual influenza immunization.

In Fiscal Year 2014 the Medical Command (MEDCOM) completed 3,300 annual PHA’s during Drill weekends and served nearly 3,000 Soldiers with its full-time staff during the weekday clinic. The dedication of our staff coupled with the commitment to medical readiness of all Utah National Guard commanders has ensured that the Utah Army National Guard is the recognized leader in Soldier Medical Readiness throughout all 54 states and territories. Our success has caught the attention of other states, it is not uncommon for other medical commands to contact us about our practices and in some cases request to visit us to see firsthand why we are so successful.

This past year saw some significant firsts for our unit. Most notably, the change of command as Col. Bryce Taggart relinquished command to Lt. Col. David Coates in May (Lt. Col. Coates was promoted to Colonel in August of 2014). Col. Coates became the first dental officer to command the Medical Command in the State of Utah.

In June, the MEDCOM teamed up with the 144th Area Support Medical Company (ASMC) and conducted the first extended duration Field Training Exercise that the MEDCOM has participated in during recent memory. This exercise was significant in that it tested the primary medical assets of the Utah Army National Guard and how they can work together to respond to domestic threats as well as tactical threats. The exercise included mass-casualty scenarios, evacuation by air-and-ground scenarios and medical treatment at various echelons of care. This training reminded the unit that although we may spend the majority of our time engaged in routine medical processes, at any time a catastrophic event could call us all into action and we would need to perform our trade outside of the sterile environment of a clinic or hospital.

In our continued quest to best serve our customers, the MEDCOM entered into an agreement with the 640th Regional Training Institute (RTI) to begin seeing students that need basic medical attention. Prior to this agreement any RTI student in need of care would have to travel to a civilian clinic off of Camp Williams which frequently caused them to miss a significant amount of training. So far the results are promising; the short amount of time that a student is now away from class validates the need for the MEDCOM to continue to provide limited treatment services.
Recruiting and Retention Battalion (RRB) had an eventful year. Lt. Col. Kenneth Verboncoeur focused RRB’s lines effort on five key areas: officer and warrant officer strength, enlisted recruiting, Recruit Sustainment Program (RSP), and marketing and professional development. The battalion worked cohesively bringing together operations, automation, personnel, supply, marketing, officer recruitment and enlisted recruitment to meet and exceed our mission.

The Officer Strength Management Team’s mission was broken into three areas of focus—basic branch, specialty branch and warrant officers. This year officer recruiting, with the help of on-campus recruiters, exceeded its mission, reaching 168 percent of its assigned goal. Specialty Branch exceeded its goal by 10 percent. The battalion’s officer manager is the highlight of officer recruitments for the year. After several years of not making mission, the battalion hired a new Warrant Officer Strength Manager (WOSM), Chief Warrant Officer 2 Deena Haag. She accomplished what most state WOSMs could not do. She not only made mission, she surpassed her mission by 100 percent.

The battalion’s enlisted recruiters once again achieved their goal in leading the battalion to meeting the end-strength-ceiling mission, 16-years running. All five teams focused their efforts on unit and high school partnerships.

Recruiting Retention NCOs (RRNCO), in partnership with several local high schools, implemented the initiation of an Anti-Bulling Campaign titled “helping everyone achieve respect” or H.E.A.R. The program outlines the Army Values in building respect and ending bullying and cruelty in schools.

This year Team 1 outperformed its own aspirations, receiving accolades as Top Production Team. Team 1 members received Top Recruiter and Rookie of the Year. Sgt. 1st Class Paul Klimack was recipient of The Directors 54, fourth award and Top Recruiter for recruiting 231 percent of his assigned mission. Sgt. Jesse Barton received Rookie of the Year for exceeding his mission by 55 percent in nine months. At the company level, RRNCOs influenced the reenlistment rate achieving 117 percent of the state’s goal.

The battalion’s three RSP companies aided the adjutant general in his goal to have the finest National Guard units in the nation. They focused their efforts on preparing new recruits for initial entry training. Their efforts were rewarded with 35 percent of all recruits shipped to training be recognized as Honor Graduates or Distinguished Honor Graduate. Utah ranked fourth in the nation for Honor Graduate and Distinguished Honor Graduate recognition and first in the nation for lowest training-pipeline-loss rate.

The marketing team has some of the best talent in the country and took on some big events this year, incorporating the entire enlisted recruiting force in a statewide event bringing multimedia recognition to the Utah National Guard.

The recruiting force focused their “down time” in professional development attending schools and courses that would increase their ability to remain a ready force. Meeting and in most cases exceeding our goals this year. The Recruiting and Retention Battalion looks back at the FY14 with great pride while looking forward to the future with determination and drive to do even better.
The Utah National Guard continues to man, train and field FEMA Region VIII Homeland Response Force (HRF). Units from across Utah are assigned to provide Soldiers and Airmen to fill the different roles of the HRF while maintaining a ready posture for other state and federal missions. The HRF is also supported by New Mexico Air National Guard’s Fatality Search and Recovery Team (FSRT)—comprised of 11 Airmen from Force Support Squadron, 150th Special Operations Wing.

In February, the HRF supported Weapons of Mass Destruction Civil Support Teams from Utah, Southern California, Colorado and Nevada in the second annual Red Rocks regional CBRN, disaster-training exercise in St. George.

In March, as part of Utah’s State Partnership Program with Morocco, HRF personnel, members of Utah Task Force 1, Utah’s Departments of Health and Emergency Management, and Salt Lake County Department of Emergency Management participated in a combined exercise with the Moroccan military in Kenitra, Morocco.

In July, the HRF’s CBRN Enhanced Response Force Package (CERFP), CBRN Assistance and Support Element (CASE) and Joint Incident Site Communications Capability (JISCC) were air-transported to Volk Field, Wis., as major participants at the Patriot Guard exercise. The HRF brigade headquarters operated at Camp Williams and other HRF personnel operated the simulations cell from Alabama.

In August, the commander and others observed the annual Sturgis motorcycle rally in South Dakota in preparation to support the 75th anniversary of the rally in 2015 if requested.

Throughout FY14, the HRF conducted table-top exercises with civilian planners and responders from Salt Lake and Utah Counties and local area hospitals. The HRF provided trainer/evaluator support and subject-matter expertise to HRFs in Texas, Georgia, Washington and Pennsylvania, and to CERFPs in Colorado and Nevada. The JISCC—part of the HRF’s communications section—conducted remote communications exercises with JISCCs from Colorado, Montana, South Dakota and Wyoming, and on-the-ground training with North Dakota. The HRF also provided demonstrations and displays across the state, including the Utah Governor’s Public Safety Summit in St. George, for the delegation from the Denmark Royal Military, Hill Air Force Base Air Show and at local schools.

As FY14 comes to an end and its three-year HRF assignment is reached, some of the original HRF sourcing units will hand off their assignment to other units. The 145th Field Artillery Battalion will assume the DECON and CASE missions; Headquarters, Headquarters Detachment, 97th Troop Command will continue as the HRF brigade command element, reinforced by Soldiers from the 204th Maneuver Enhancement Brigade and 489th Brigade Support Battalion. The 118th Engineer Company (SAPPER) will retain the Search and Extraction mission, and the 151st Medical Group will continue the medical element mission.

The HRF will be fully engaged in preparation for Vigilant Guard Utah 2014 exercise and the HRF’s second external evaluation (EXEVAL), both at the beginning of November. These exercises will result in the validation of the reconstituted UTNG HRF as a mission-ready force to support national, state and local authorities in domestic operations, from natural disasters to terrorist attacks.
For almost 70 years, the Utah Air National Guard (UTANG), located at Salt Lake International Airport, has fostered a proud heritage of extending global reach, power and humanitarian support for state and nation. Current missions include training and operational aerial refueling, airlift and aeromedical evacuation. UTANG warriors lend technical expertise and professionalism through military operations and daily activities designed to bolster state and federal projects and priorities.

The 151st Air Refueling Wing, UTANG’s largest component, boasts highly trained aircrew teams, as well as specialized maintenance and support personnel. Col. Darwin Craig commands the wing, which includes eight KC-135R Stratotanker aerial-refueling assets. The UTANG also includes four tenant units: the 101st Information Operations Flight; 109th Air Control Squadron; 130th Engineering Installation Squadron, and 169th Intelligence Squadron.

2014 proved another benchmark year for the UTANG, and highlights included the deployment of Brig. Gen. David R. Fountain, Assistant Adjutant General for Air, to serve as the CENTCOM Director of Mobility Forces, representing the first-ever, UTANG member to hold this key leadership position, from March 2013 to January 2014. In this role, Fountain governed the execution of more than 19,600 combat-airlift sorties to include delivery of more than 300,000 passengers and 128,000 tons of cargo. Close to 400 UTANG members deployed in support of worldwide contingencies in FY 2014.

International relations were also cultivated when Army and Air Force members deployed to Morocco to perform aerial-refueling training sorties with the Moroccan Air Force and provide humanitarian support measures. During the visit, Brig. Gen. Kenneth L. Gammon, Director of Joint Staff, and Col. Craig engaged Moroccan military and government leaders in collaborative talks to identify opportunities for additional joint endeavors.

In keeping with its reputation for synergistic community relations, Headquarters UTANG also hosted more than 70 members of the Salt Lake City Chamber of Commerce to further educate civic leaders on the distinct capabilities of the Air National Guard. Additionally, the Community College of the Air Force (CCAF) recognized the UTANG for graduating more individuals than any other Air Guard unit in the nation.

The combined strength of a force of more than 1,400 Airmen coupled with exceptional individual levels of skill and motivation make the UTANG one of the most versatile, highly trained, best-equipped teams in the nation. Uniquely postured to continue to provide unparalleled capabilities, the UTANG is well prepared to safeguard critical state and federal initiatives well into the future.

The 151st Air Refueling Wing continued to have a high-operational tempo in FY 2014, with a total of 423 individual deployments, in addition to several exercises and training events. The outstanding attitude of the wing enabled another successful year of exceptional service to the nation and state.

In November 2013, the 151st Civil Engineering Squadron spent two weeks on a volunteer Deployment for Training (DFT) in Exmouth, Western Australia, where they provided support to renovate a Space Surveillance Network radar site. The 191st Air Refueling Squadron of the Utah Air Guard picked up the airlift for the 34-engineer team who joined ten other individuals when they arrived “down under.”

The new calendar year welcomed a wave of new leadership. In January Col. Samuel Ramsay passed on command of the 151st ARW to Col. Darwin Craig, and Chief Master Sgt. Barry Vance took over as the command chief master sergeant for the wing. The following month held witness to six additional changes of command, including the 151st Logistics Readiness Squadron, 151st Civil Engineering Squadron, 169th Intelligence Squadron, 151st Maintenance Squadron, 151st Aircraft Maintenance Squadron and 101st Information Operations Flight.

The 130th Engineering and Installation Squadron sent a nine-man team to Joint Base Pearl Harbor-Hickam, Hawaii, in February to assist with moving the temporary Network Control Center for the 154th Communications Flight to its permanent position. The team was able to accomplish this task in a single weekend, ensuring there was service before normal work hours began the next week.

In April, three Utah Air National Guard air crews and several maintenance personnel traveled to Geilenkirchen, Germany, to provide crucial air-refueling support during training flights for NATO E-3A pilots. The maintenance group ensured the aircraft were refueled, inspected and ready for flight. Crew chiefs and personnel from several sections, including hydraulics, electrical, communication and navigation, guidance and control, engine shop, and supply, were ready to take care of any maintenance issues.

The Utah Air National Guard held its annual Wingman Day the following month, with Airmen participating in four different breakout sessions focused on resiliency strategies in the physical, mental, spiritual, and social aspects of their lives. The theme for this year’s Wingman Day was “Airmen 4 Airmen,” suggesting Airmen need to remember to be a wingman to their fellow Guardsmen, and use tools from the four pillars of resiliency to support themselves and each other. Also in May, the 109th Air Control Squadron left for a six-month deployment to Southwest Asia.

In June and September, the 151st Air Refueling Wing hosted a total of 81 World War II veterans and their guardians before they traveled to Washington, D.C. on a trip hosted by the Utah Chapter of Honor Flight program. While in D.C., the group got a chance to view the memorials and monuments erected in their honor. The wing is expected to host several more WWII veterans before they depart on Honor Flight trips well into 2015.
The 101st Information Operations Flight (IOF) conducts information operations (IO) planning for Homeland Air Defense and Civil Support Operations as the IO Team for the 601st Air Operations Center (AOC) at Tyndall AFB, Fla., under the Air Component of NORAD and U.S. Northern Command. The 101st provides primarily non-kinetic operational options directly for the Combined Forces Air Component Commander (CFACC) for the Continental NORAD Region and Air Forces North. Major IO support programs for the CFACC included comprehensive strategic communications campaigns and detailed general aviation outreach programs to mitigate tracks-of-interest in the numerous flight-restricted areas that CONR patrols, both temporary and permanent. National special security events such as Super Bowl LXVIII, the annual State-of-the-Union Address, and the United Nations General Assembly were all high-profile events the 101st supported during 2014. Permanent flight-restricted areas such as the Special Flight Rules Area around the National Capital Region and Martha’s Vineyard were the major focus of effort.

In addition to Homeland Air Defense missions, the CFACC and AOC have extensively used IO options to accomplish Air Force Civil Support Operations. The focus for the 101st has been to provide public communications plans to support the Mobile Airborne Firefighting System in C-130 aircraft. The 101st also continued its participation in Ardent Sentry 14, an annual national-level Defense Support to Civil Authorities (DSCA) exercise. The 101st participated in its second national-level exercise, Vigilant Shield 14. Seventeen members of the unit, most deployed to the Air Operations Center, conducted extensive IO planning that was integrated into the overall air operations plan. Major lines of operations included cyber (offensive and defensive), Military Deception planning, OPSEC planning, and planned Public Affairs operations.

The 101st played an integral role in the 601 AOC Regional Alert Force Evaluation (RAFE). Overall, the RAFE was successful; for the second consecutive evaluation, the IO team was identified by NORAD/NORTHCOM IG as a best practice.

In August of 2013, the 101st was notified that the execution of the unit’s mission would be fully transferred to the 601 AOC and the 101st would be stood down. Until the stand down is finalized, the 101st will continue to support both Homeland Air Defense and DSCA missions.
It has been four long years since the 109th Air Control Squadron has been called upon to fight the war, and in 2014, the Warlocks were called upon again to fight. The year began with the 109th Air Control Squadron participating in the Army’s Joint Kill Chain Event. This event exists to train Army Air Defense Artillery Fire Control Officers (ADAFCO) in their roles and responsibilities as a Control and Reporting Center (CRC) crewmember. The close coordination between the ADAFCO and the CRC Senior Director ensures the kill chain for inbound theater ballistic missiles, cruise missiles, anti-radiation missiles or air-breathing threats is as short as possible in a wartime environment. This close coordination not only ensures inbound missiles are neutralized, but it also reduces the chance of fratricide. The 109th Air Control Squadron has been involved in this exercise every year for the past five years in a row.

It wasn’t long after the Joint Kill Chain Event that over 90 unit members were mobilized for nine months to support Operation Enduring Freedom. In May, the unit deployed its personnel for six months to three different locations. While deployed, the unit upgraded its long-range radar and radio system equipment from the BC3-E (Battlespace Command and Control Center-Expeditionary) to the BC3-T (Battlespace Command and Control Center-Theater) system. The unit personnel use the new and improved equipment to support a continuous air defense mission at an undisclosed location in Southwest Asia. Although much of the work is focused on the current operations, none of this would be possible without the unit’s award-winning maintenance team that always ensures its equipment operates north of a 99-percent maintenance effectiveness rate.

This past year, the unit’s maintenance team has been busy assisting Tobyhanna Army Depot determine whether circuit-card deficiencies existed in the AN/TPS-75 radar van. The radar team was quick to identify faulty microchips, which were then immediately fixed by the depot. The 109th Air Control Squadron’s maintenance team is always willing to support other organizations, but the main focus will always be on equipment training for maintenance personnel. This past August, the communications work center set up a 21.7 mile GRC-239 Tropo Satellite Support Radio link from Antelope Island to Francis Peak to test long-range communications capabilities of the system. The Tropo Satellite Support Radio system is generally used for short-range links of one mile or less. Not only did the work center establish a solid link, but they were also able to use the PRC-148 Multi-Band Radio to establish preliminary communications. The average operating range for the radio is approximately 15 miles.

For the remainder of 2014, over 90 unit members will continue with their mobilization in support of Operation Enduring Freedom. The remaining unit members are preparing for their return as well as two inspections in 2015. It has been a very busy year for the unit and we are preparing for another busy year in 2015. Warlocks…ANYTIME, ANYWHERE!!!
The 130th Engineering Installation Squadron (EIS) continuously upholds the Air Force mission to fly, fight, and win in air, space, and cyber space by excelling in its mission to design, install, repair, remove and relocate groundbased electronics; airfield systems; and command, control, communications, computer and intelligence (C4I) systems equipment. Its personnel are highly trained to perform this mission; they are resident experts not only as military members but are highly sought after in their respective careers as civilian Airmen. The 130th’s EIS knowledge and expertise has been requested by user and commanders all over the globe and the 130th responded, sometimes on short notice, at home or abroad.

The 130th has prepared to execute both its federal wartime and state peace time support missions, through the planning and execution of several training events. First and foremost, we established focused Team Chief training. In addition to the monthly drills, this quarterly training event was focused on building the next generation of senior NCOs into the leaders that will lead the 130th into continued excellence in years to come. Additionally, the unit completed its yearly super-drill focused on building excellence in core skills, strength in enlisted leadership, consistency in process and program execution, and regulatory compliance.

In this environment of consistent change and growth, the 130th has had the opportunity to bring on new wartime capabilities and responsibilities and adjust its personnel authorizations to reflect these new taskings. The 130th has increased its scope of responsibility to include the new Joint Independent Site Communications Capability (JISCC) in support of state and federal Defense Support of Civil Authorities (DSCA) missions under the U.S. NORTHCOM mission for disaster response. This capability requires close coordination with the Army and the Homeland Response Force Team. This joint capability extends critical communications to basic civil authorities with literally the flip of a switch if all other communications infrastructure fails during a natural or man-made, catastrophic event.

Over the course of this year the 130th completed three separate projects and four mission-critical preventive maintenance inspections directly impacting day-to-day operations of the various bases using 662 man-days and $166,800 worth of communications gear or resources. These efforts included: a SRM cable re-installation at Hickam AFB, Hawaii; a frame-room upgrade and radio engineering in Portland, Ore.; and preventive maintenance inspections in Portland, Ore.; Boise, Idaho; Reno, Nev.; and Klamath Falls, Ore.

Finally, in 2014 the 130th was asked to participate in the Global Patriot exercise in support of its new JISCC mission. The JISCC team performed well and received numerous accolades from exercise participants as they demonstrated dedication, technical skill and innovation in support of the diverse operational units involved. The 130th is proud of the contributions it has made in supporting the numerous organizations and its day-to-day, alert, and wartime tasks, and to be associated with the 151st Air Refueling Wing and as always…Once a Wizard Always a Wizard!
This year, more than ever, members of the 169th Intelligence Squadron (IS) are standing tall as their unique contributions to some of the nation’s most critical intelligence, surveillance and reconnaissance (ISR) missions reached new heights. Of course, this comes as no surprise to those familiar with the 169th, where dynamic-mission change, acquisition of game-changing capabilities, and doing more with less is all part of “business as usual.”

The 169th is making its mark among the new Distributed Common Ground System (DCGS) mission. Contributing to more than 250 missions around the world, 169th members produced 60 percent more intelligence than the previous year. The communications section has also seen fantastic changes. They are writing, and testing, a complete Technical Mission Support training plan to use enterprise-wide. This training will allow for more on-site technical support and ensure better mission stability. This combined ability to engage in multiple remote missions simultaneously allows the 169th to carry out its missions year-round at a relative bargain to the taxpayer. Growth of this capability in recent years and synergies with other squadron missions hearken a bright future and opportunities for the 169th IS to lend its linguistic and technical expertise in defense of the nation.

Concurrently and without additional resources, members of the 169th heeded additional calls for assistance, committing to several other vital national security missions. When the Operations Center for Maryland’s 94th IS shut down for repairs, the 169th hosted 15 of its operators in a leading-edge Continuity of Operations (COOP) proof of concept. The creative scheduling and ability to think outside the box efficiently used the 169th IS weapons system and allowed for seamless continuation of both squadron missions. The 169th also diligently worked with the Utah Counterdrug Program supporting U.S. Northern Command objectives as well as contributing to Utah Regional Operational Center (UROC) efforts to increase training opportunities of hundreds of Army and Air Force linguists both state and nationwide.

Despite being deep in the conversion status, the 169th IS has not been idle. The hard-working men and women have set new standards of performance and dedication by nearly every conceivable measure. With a year of so many milestones passed, one is left only to imagine what accomplishments the next year will bring.